MERCER

May 25, 2011

State of Illinois Medical RFP Analysis

RFP process overview

- HMO and OAP RFPs were released to the market in 2010
 - Responses from bidding vendors were received in late 2010 and all scoring was finalized in early 2011
- Evaluation of each procurement was done separately and independently
- The overall financial analysis of the bids were analyzed after RFP scoring was finished



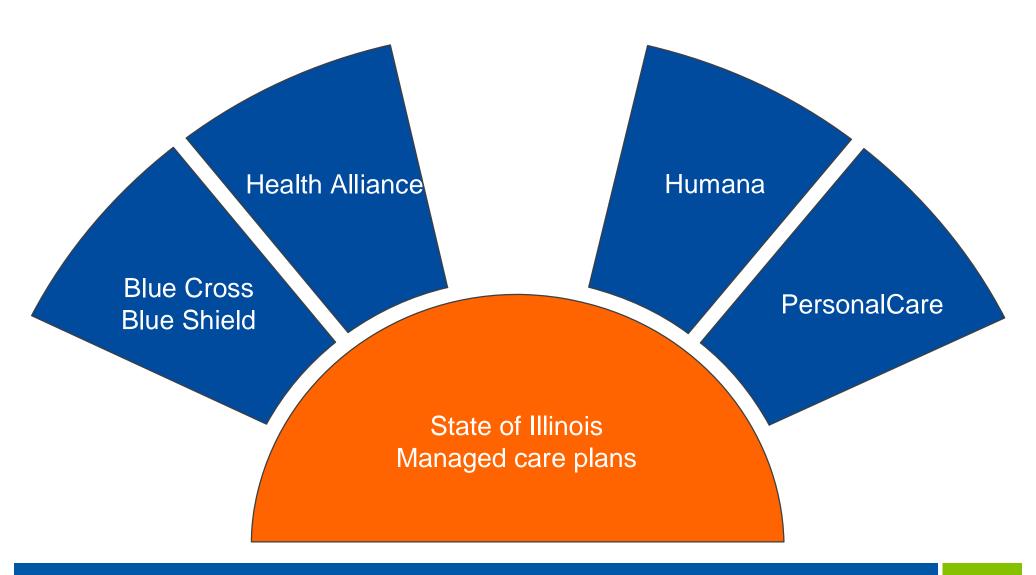
Responding vendors



HMO RFP



HMO RFP – Responding vendors



Scoring – HMO RFP

Maximum RFP score:

Price (Premium) 2,800 (70%)Technical 1,200 (30%)

- Total 4,000

- Premium rates were used to score price
- Technical scoring was weighted into the following categories:

Provider network	550
 Medical/utilization management 	90
 Health management 	10
 Other administration and capabilities areas 	<u>550</u>
	1,200

Scoring results – HMO RFP

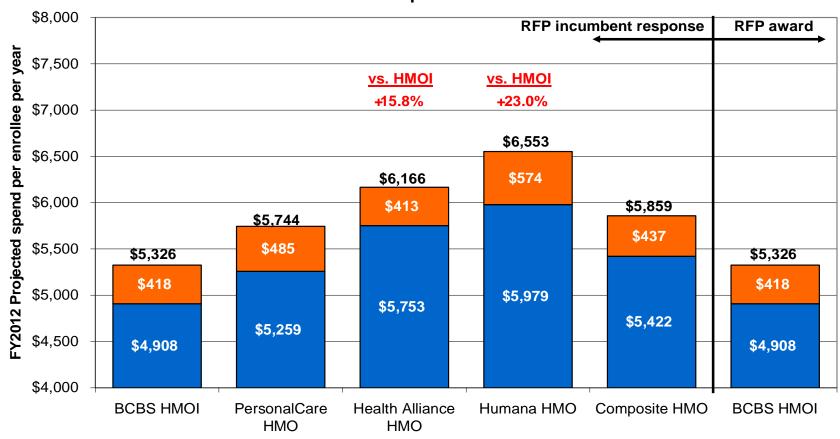
Bidding vendor	Price score	Technical score	Total score	Difference
BCBSIL - Blue Advantage	2,800	937	3,737	
BCBSIL - HMO Illinois	2,675	937	3,612	-125
PersonalCare	2,479	1,015	3,494	-243
Health Alliance	2,310	1,050	3,360	-377
Humana	2,174	998	3,172	-565

- BCBSIL (Blue Advantage and HMO Illinois) premium rates were significantly lower than the remaining bidding vendors
- Technical scoring results were relatively competitive
- Overall, BCBSIL was the clear winner

HMO premium comparison – per person

Components of spend (HMO RFP) All pools



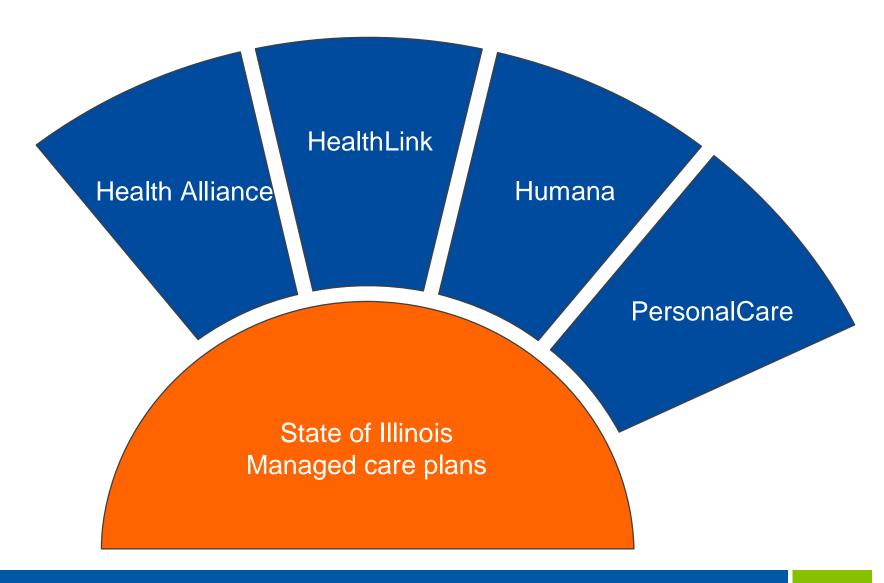


BCBS Blue Advantage HMO premium rates are 5% lower than BCBS HMOI

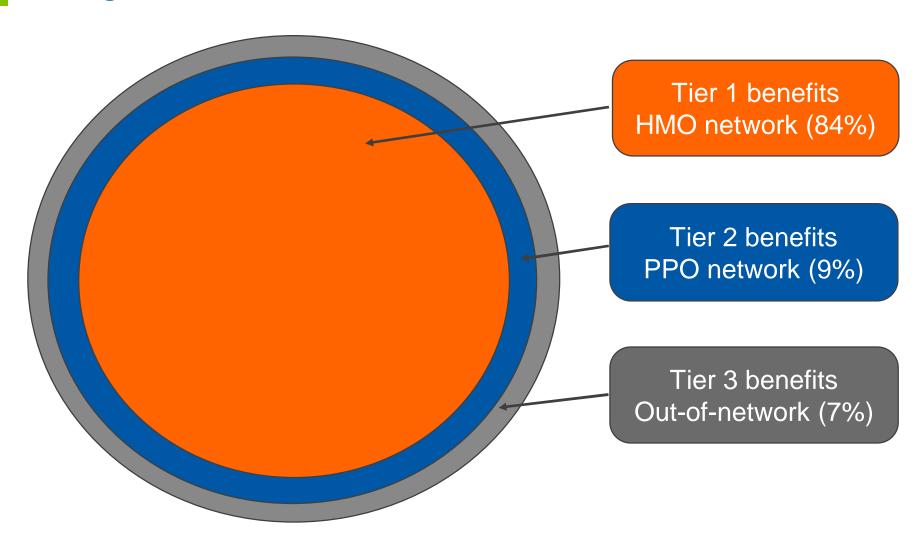
OAP RFP



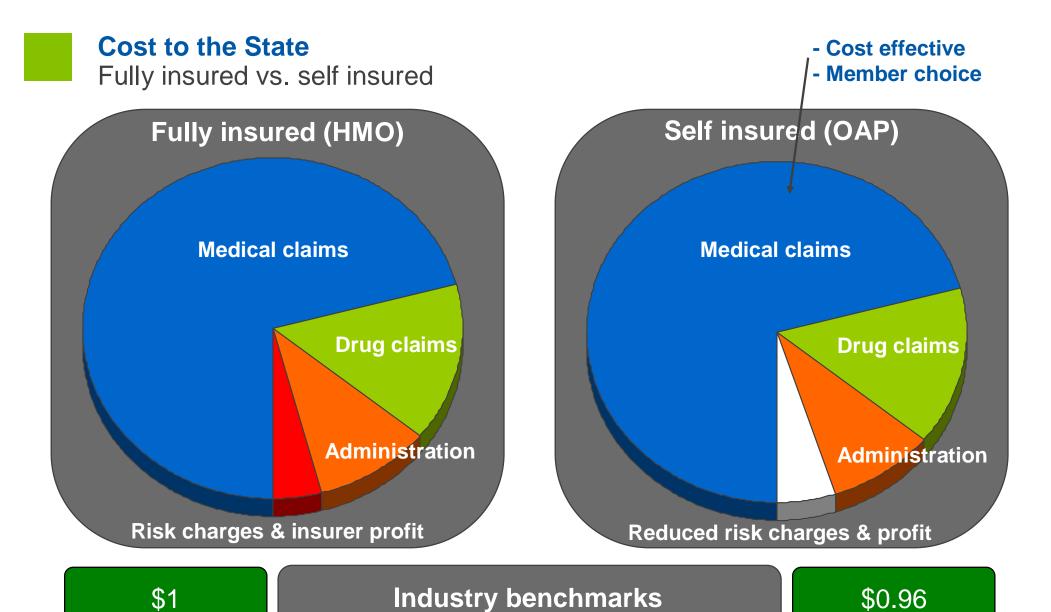
OAP RFP – Responding vendors



Managed care benefits



Note: Figures represent percent of charges by tier during the first nine months of FY2011 under the current OAP plan



Scoring - OAP RFP

Maximum RFP score:

Price (Admin)	700 (28%)	Admin + Projected claims (78%)
Technical	1,800 (72%)	
- Total	2,500 (7270)	
- i Ulai	4,000	

• Only administrative fees were used to score price

Technical scoring was weighted into the following categories:

 Provider network 	250 (10%)	
 Provider network contracting 	900 (36%)	(50%)
 Medical/utilization management 	90 (4%)	
 Health management 	10 (0%)	
 Other administration and capabilities areas 	550	_

1,800

Scoring results – OAP RFP

Bidding vendor	Price score	Technical score	Total score	Difference
HealthLink	700	1,526	2,226	
PersonalCare	660	1,565	2,225	-1
Humana	476	1,555	2,031	-195
Health Alliance	638	1,368	2,006	-220

 There was a significant difference in total score between the two awarded vendors and the other two vendors

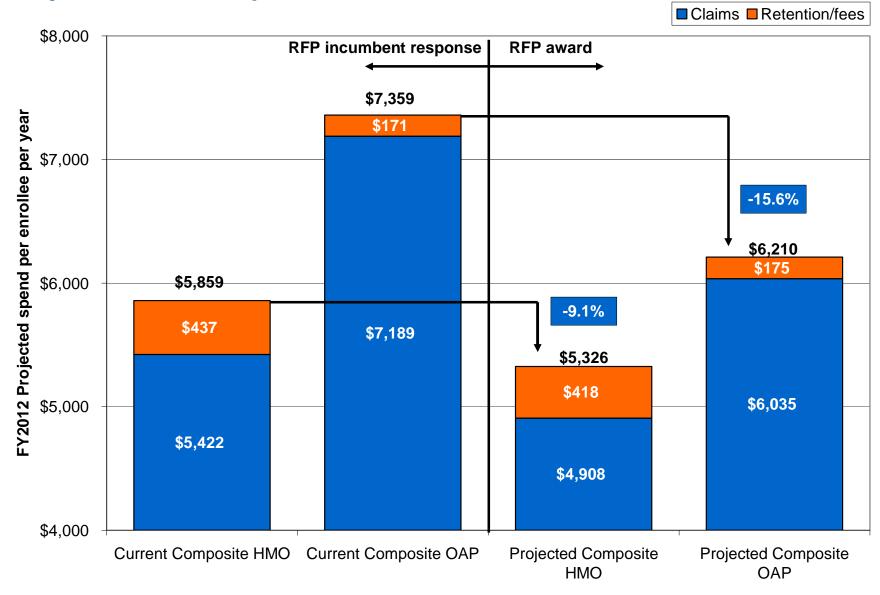
OAP medical network comparison

Projected difference in OAP medical claims compared to HealthLink (incumbent)				
Region	HealthLink	Health Alliance	Humana	PersonalCare
Chicagoland, IL		15.2%	1.9%	-17.6%
Greater Rockford, IL		13.3%	-9.4%	-10.4%
Greater Peoria, IL		-1.5%	-16.3%	-17.1%
West Central, IL	Incumbent	-10.0%	Limited	-26.6%
East Central, IL		-5.3%	service area	-12.0%
Greater St. Louis, IL		14.1%	Not included	-9.1%
Southern IL		-14.3%	in RFP bid	-20.5%

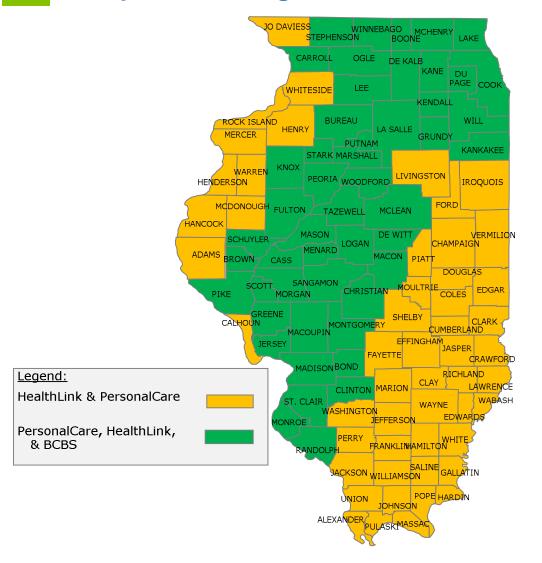
- Responses to provider network and provider network contracting questions were analyzed to evaluate the relative differences in projected medical claims for each vendor
- Figures less than zero reflect projected medical claim savings compared to HealthLink (the incumbent OAP vendor)
- Differences in projected medical claims were used in the resulting financial projections

Bid award

Projected cost comparison



Proposed managed care vendor configuration (FY2012)



Summary of award analysis FY2012 projected savings			
Current	\$1,335,000,000		
Bid awards	\$1,233,000,000		
Difference (savings)	(\$102,000,000)		

Notes:

- Prescription drugs were excluded from this analysis to compare HMO and OAP vendors on a consistent basis.
- Enrollment in OAP plans will have access to competitive Medco contracts which the State receives drug rebates on, unlike the HMO contracts.

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